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Security

**INSTALLATION RANDOM ANTITERRORISM
MEASURE (RAM) PROGRAM****COMPLIANCE WITH THIS PUBLICATION IS MANDATORY**

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This instruction implements the following: AFD 31-2, *Law Enforcement*, DoDD 2000.12, *DoD Antiterrorism/Force Protection (AT/FP) Standards*, DoDD O-2000.12-H, *Protection of DoD Personnel, Activities Against Acts of Terrorism and Political Turbulence*, AFI 31-210, *The Air Force Antiterrorism/Force Protection (AT/FP) Program Standards*. This instruction outlines procedures, relationships, and responsibilities for implementing and conducting Random Antiterrorism Measures (RAM) at Willow Grove ARS. It applies to all organizations and personnel assigned or attached to Willow Grove ARS.

1. General: The implementation of RAMs changes the security atmosphere surrounding an installation. A comprehensive and well-developed RAM program will alter the external appearance and security footprint of the installation to terrorists, their supporters who may be providing surveillance assistance, and criminal elements. RAM programs confront a terrorist or criminal group with an ambiguous and unpredictable situation that will complicate their planning processes for attacks. RAMs also test elements of the security system to include Force Protection Condition (FPCON) actions. As such, they provide training to installation personnel; allow us to evaluate their security effectiveness and determine logistical requirements for FPCON and various security and contingency actions. RAM execution shall be broad based and involve a variety of career fields and personnel. Furthermore, this program is in compliance with DoD standard 13, from DoDD-2000.12 and will implement the RAM program according to DoDD 2000.12 and is applicable to all units on this installation. The RAM program is included in the wing OPLAN 31-101, Installation Security Plan, and applicable annexes and tie directly with all FPCONs (including FPCON NORMAL), as listed in DoDD 2000.12 and DoDD-2000.12-H, which will ensure continuity and standardization among the Air Force, should threats require United States Air Force-wide implementation.

2. Concept of Operations: During every FPCON, to include FPCON NORMAL, RAMs will be selected from higher FPCON actions. Generally speaking, RAMs will be derived from the next two higher FPCONs for implementation in the current FPCON. For example, in FPCON ALPHA, RAMs will

generally be selected from FPCONs BRAVO and CHARLIE. Additional RAMs that are not FPCON measures may be developed and added to the listing of RAMs.

- 2.1. RAMs will be implemented at any time regardless of the current threat posture.
- 2.2. RAMs can be used in conjunction with FPCON changes, Crisis Action Checklists and other contingency actions.
- 2.3. Additional AT measures will be incorporated in plans for functions such as change of commands, open houses, and organized off-base activities and will be coordinated through the chain of command from the Security Forces Commander (913 SFS/CC) through the Support Group Commander (913 SPTG/CC) to the Installation Commander (913 AW/CC).
- 2.4. This program also incorporates RAMs specific to aviation installation FPCON procedures as a part of the installation antiterrorism measures in accordance with AFI 31-210.

3. Procedures:

- 3.1. As a minimum, three RAMs will be implemented in a random manner during every FPCON to include FPCON NORMAL. Times for implementation, location, and duration will be regularly changed to avoid predictability. Key to the installation's RAM program is the support of individual work centers tasked to perform RAMs.
- 3.2. A listing of RAMs will be continuously reviewed and/or developed by the installation AT/FP program manager. The RAM listing will be revalidated by the Installation Security Council (ISC) at least semi-annually and will be signed by the 913 AW/CC. Security Forces will conduct an additional 3 RAMs tailored specifically to resource protection in accordance with WGARS Installation Security Plan (ISP) 31-101.
- 3.3. No later than the 20th of the last month of each quarter, the installation facility managers will develop a RAM schedule for the following quarter using the approved RAM listing. This schedule will be coordinated at the quarterly facility managers meeting with the installation facility managers to ensure 3 RAMs are conducted per day. This quarterly RAM schedule will be forwarded through the chain of command to the respective Group Commanders for approval and signature. The quarterly schedule will be forwarded to the installation AT/FP program manager for tracking purposes. The scheduled RAM will be conducted for at least 1 hour or until the requirement of the RAM is completed. The RAM schedule will include the following as a minimum:
 - 3.3.1. A description of the RAM to be completed.
 - 3.3.2. The date the RAM is to be completed.
 - 3.3.3. The work center(s) tasked to perform the RAM.
 - 3.3.4. The frequency of the RAM if it is to be conducted more than once.
 - 3.3.5. The duration of the RAM, if required. The RAM schedule may direct the time the RAM is to be conducted or just specify the date, depending on the nature of the RAM.
 - 3.3.6. Reporting instructions and actions for the work center will also be included for the RAM.
- 3.4. Once approved, the schedule will be posted with the individual facility managers, the AT/FP program manager, and at the Security Forces Control Center (SFCC). Facility managers will notify each affected work center of their requirement to perform the RAM at least one week prior to the required

completion date. This notification will include all associated RAM information listed in paragraph 3.3. of this instruction.

3.5. Tasked organizations and work centers will perform their RAM as ordered by their respective Group Commanders and notify 913 SFS as listed below.

3.5.1. After completion of a RAM, the tasked organization will contact the SFCC at 443-1077 and notify the controller that they have completed the RAM. Pertinent information concerning the time, location, and results of the RAM will be recorded by the controller and included in the Security Forces blotter along with the name, office symbol, and telephone number of the person making the notification.

3.5.2. If the RAM cannot be performed, the tasked organization will contact the SFCC at 443-1077 and notify the controller that they could not complete the RAM. Pertinent information to include the reason the RAM was not completed will be recorded by the controller and included in the Security Forces blotter along with the name, office symbol, and telephone number of the person making the notification. The 913 SFS/CC will be notified in writing of the reason the RAM was not conducted. This notification must be made within five working days of the scheduled date of the RAM. Notification letters of incomplete RAMs will be maintained by the 913 SFS/SFOS for at least one year.

3.6. The 913 SFS/SFO and SFOS will conduct random visits to organizations tasked to perform RAMs to provide guidance and assistance in conducting their RAM and to evaluate the effectiveness of the RAM.

3.7. The installation AT/FP program manager will monitor, track, and analyze RAM implementation efforts and provide the appropriate feedback through the chain of command to the 913 AW/CC.

3.8. Commanders and branch chiefs are encouraged to and may ask to perform RAMs above those tasked by their Group Commanders. The 913 SFS/SFO and SFOS will offer assistance to these organizations and ensure they are recorded and do not cause alarm or interfere with installation operations.

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Commander